



Open-Cut, Tunneling, Ground Condition in Construction Risk Assessment of Houston 108-inch Waterline

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Construction Risk Assessment

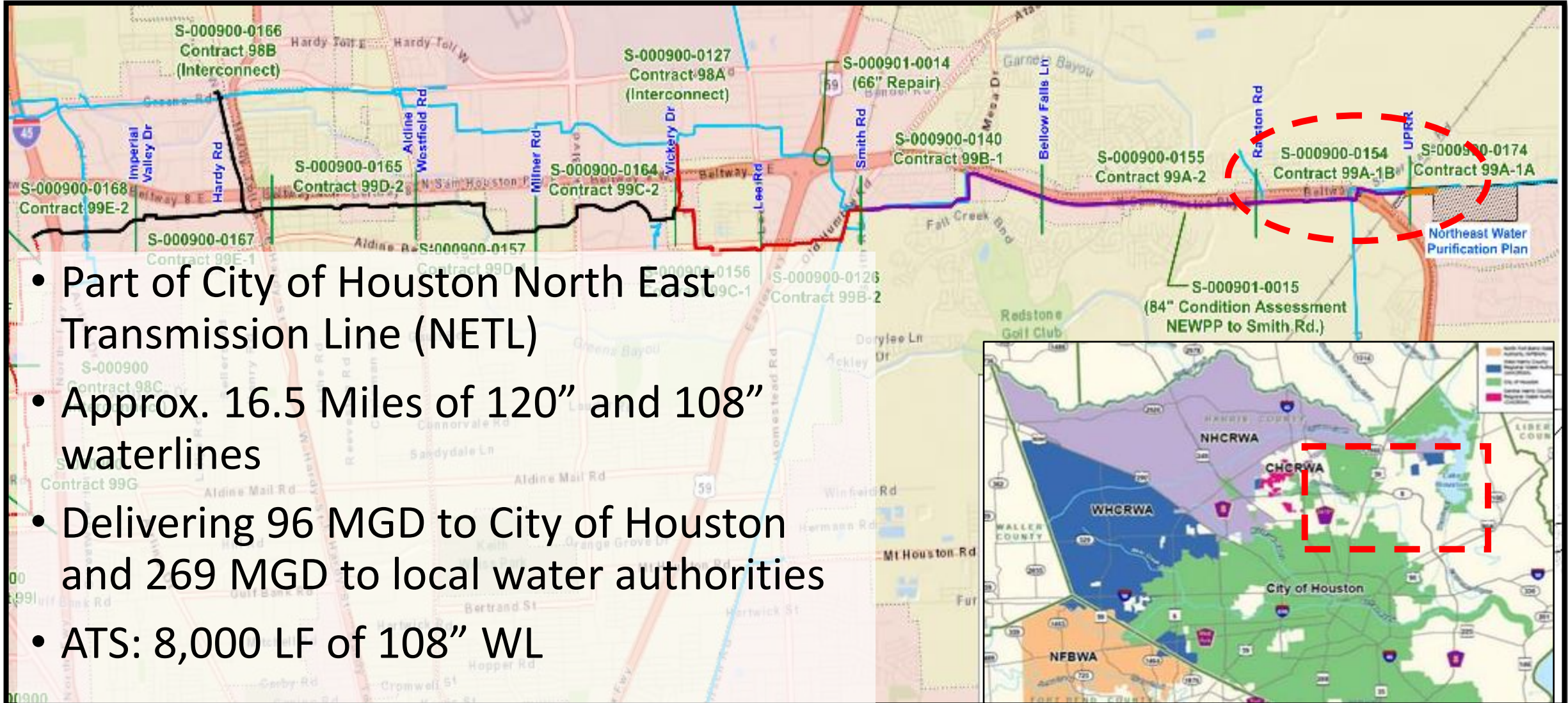
- **What is Risk?** Any uncertainty in the future that, if it occurs, can impact the schedule and costs of project
- **Construction Risk Assessment** is process of identifying, evaluating, and controlling risks in order to reduce the impact of risk.
- Risk Assessment should be on on-going cycle



Risk Assessment Approach



Case Study: NETL 108" WL Project 99A-1B



- Part of City of Houston North East Transmission Line (NETL)
- Approx. 16.5 Miles of 120" and 108" waterlines
- Delivering 96 MGD to City of Houston and 269 MGD to local water authorities
- ATS: 8,000 LF of 108" WL



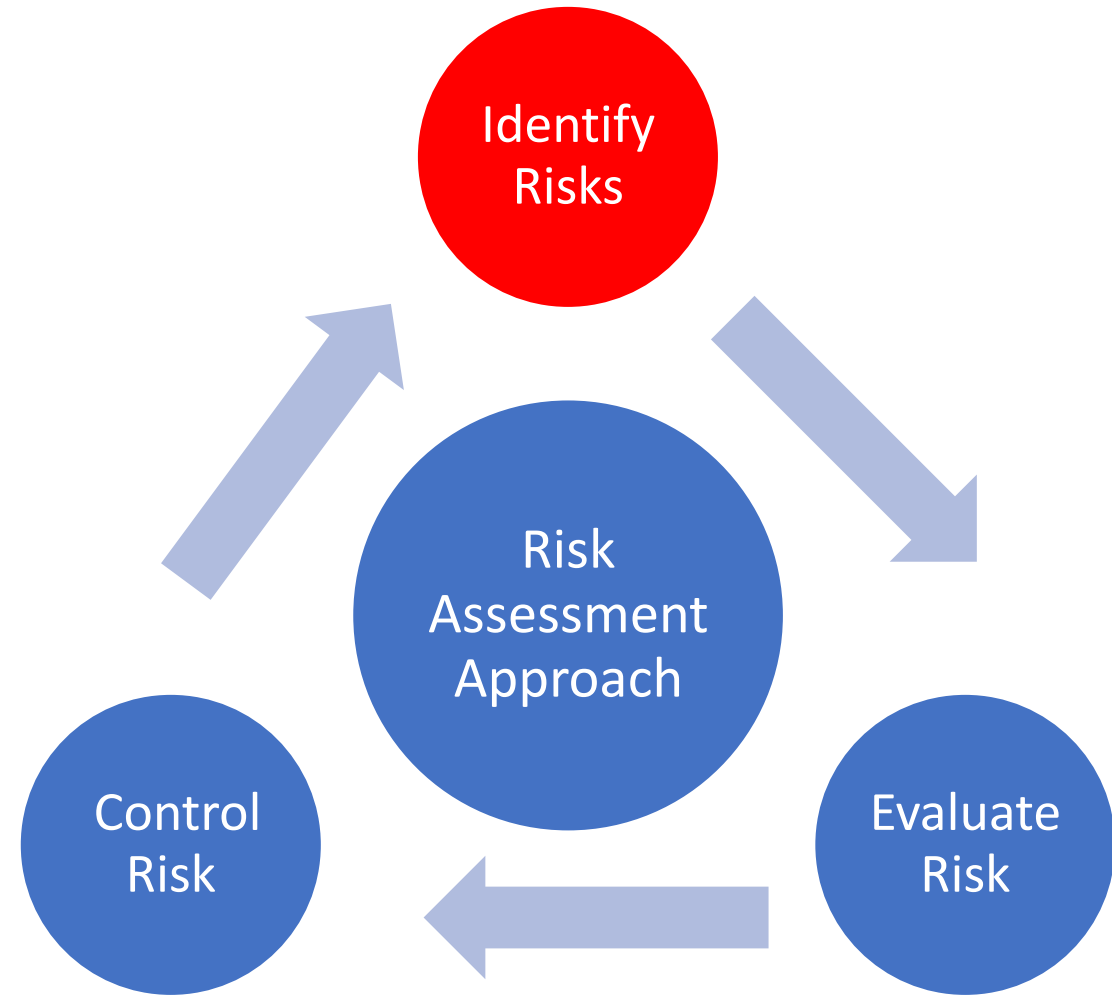
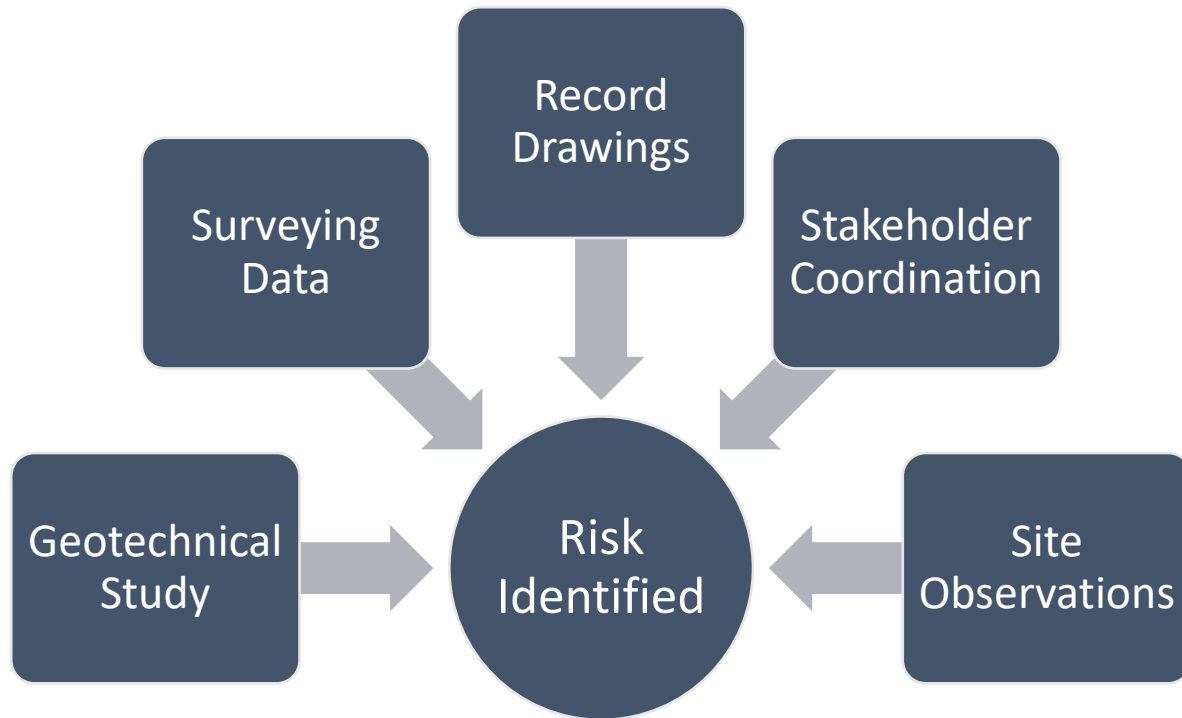
Key Challenge: Crossing of Tollway Bridge

- 400 LF crossing TxDOT Frontage Roads and Harris County Toll Road Authority (HCTRA) Bridge





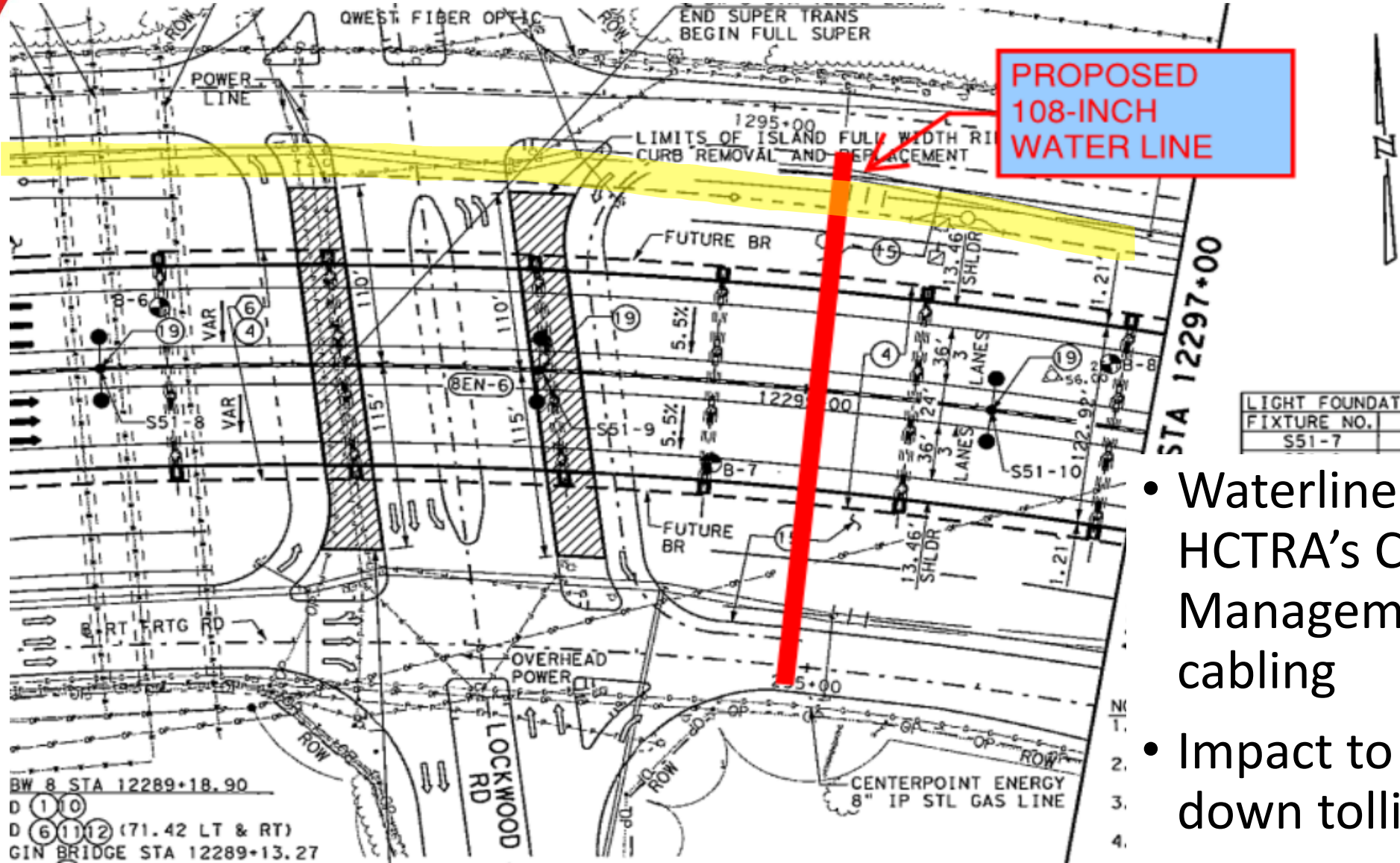
1. Identify Risks



Risk Assessment Approach



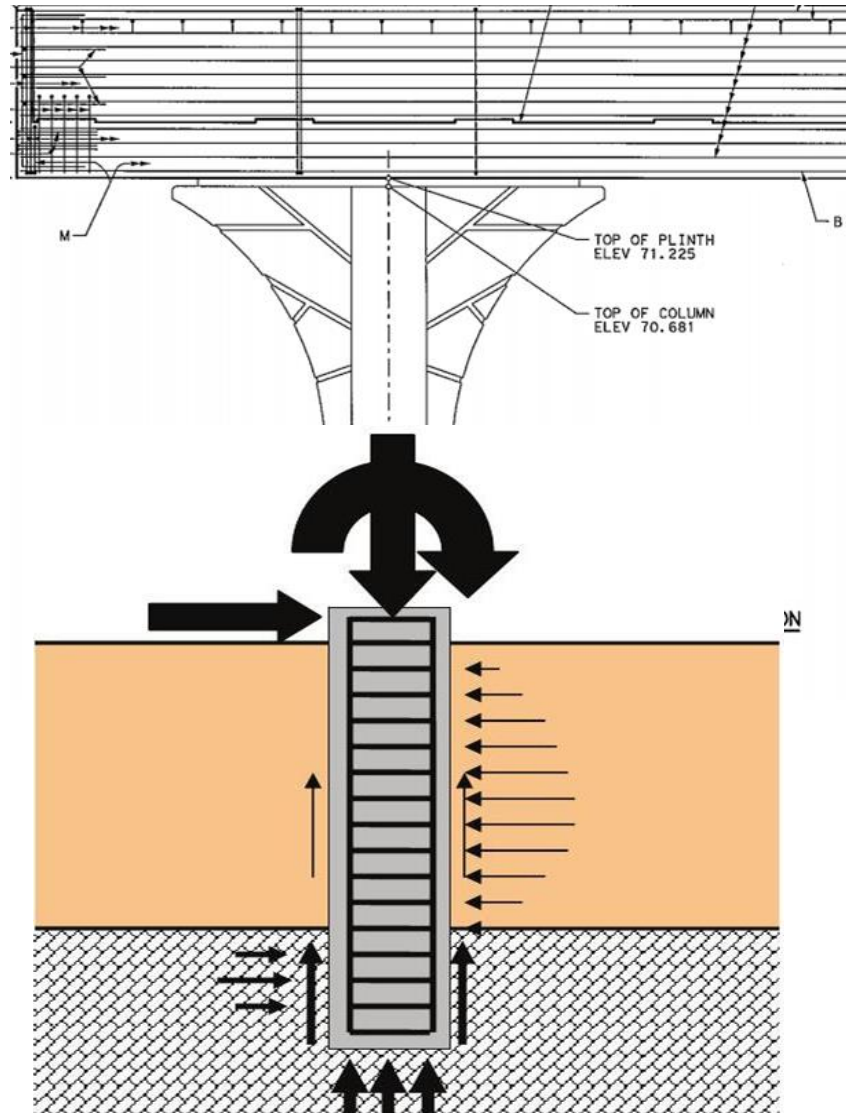
Record Information



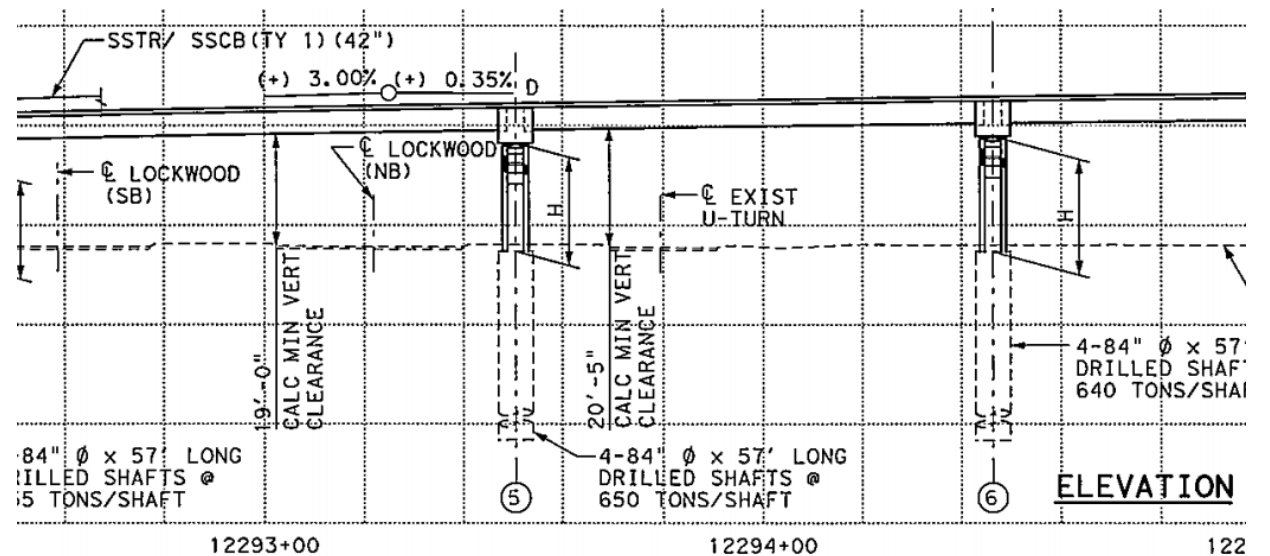
- Waterline crossed under HCTRA's Computerized Traffic Management System (CTMS) cabling
- Impact to CTMS could shut-down tolling operations



Bridge Foundation

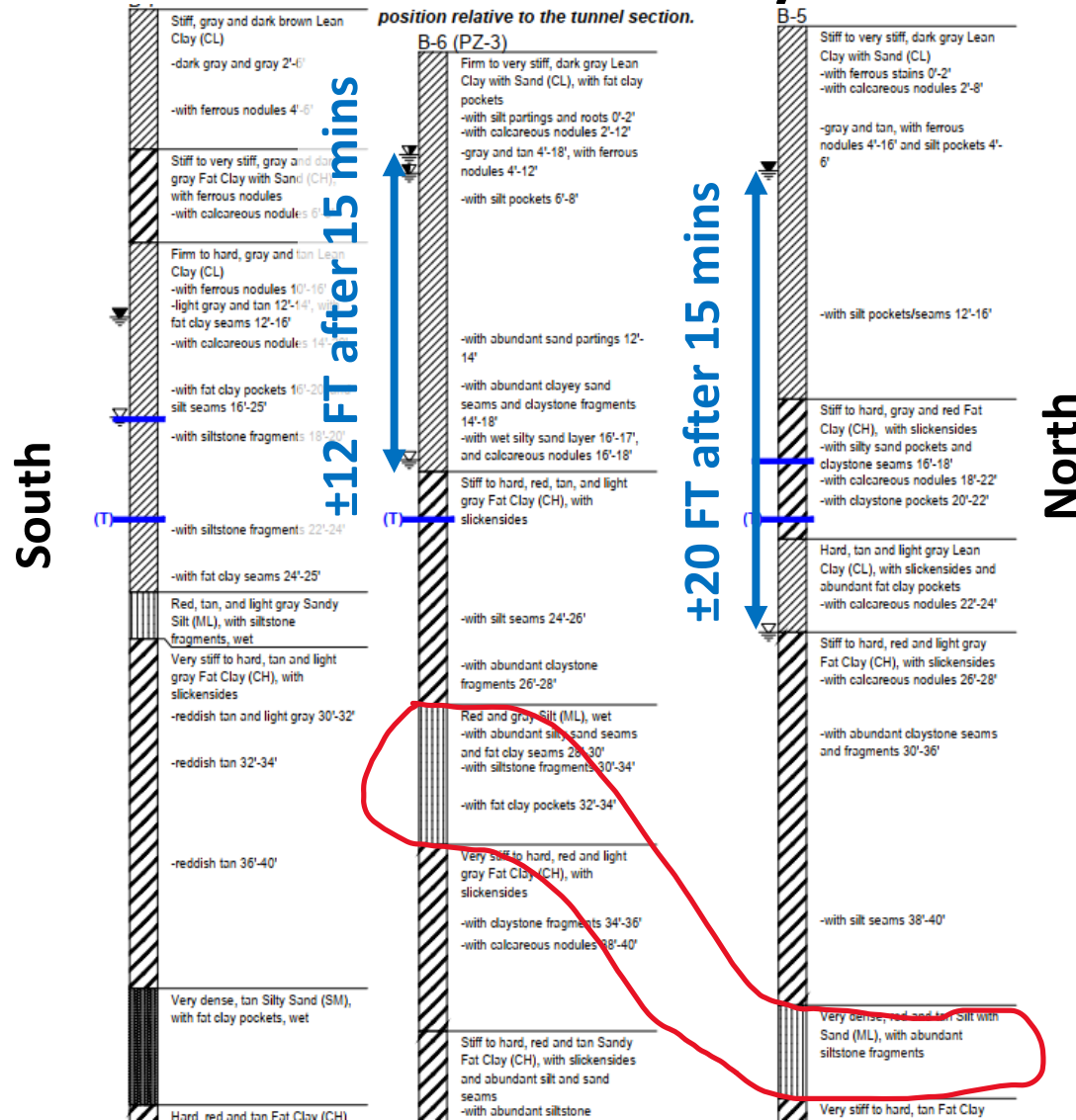


- Bridge drill shafts relied on soil friction to support load
- HCTRA did not allow any permanent settlement on bridge structure





Geotechnical Study



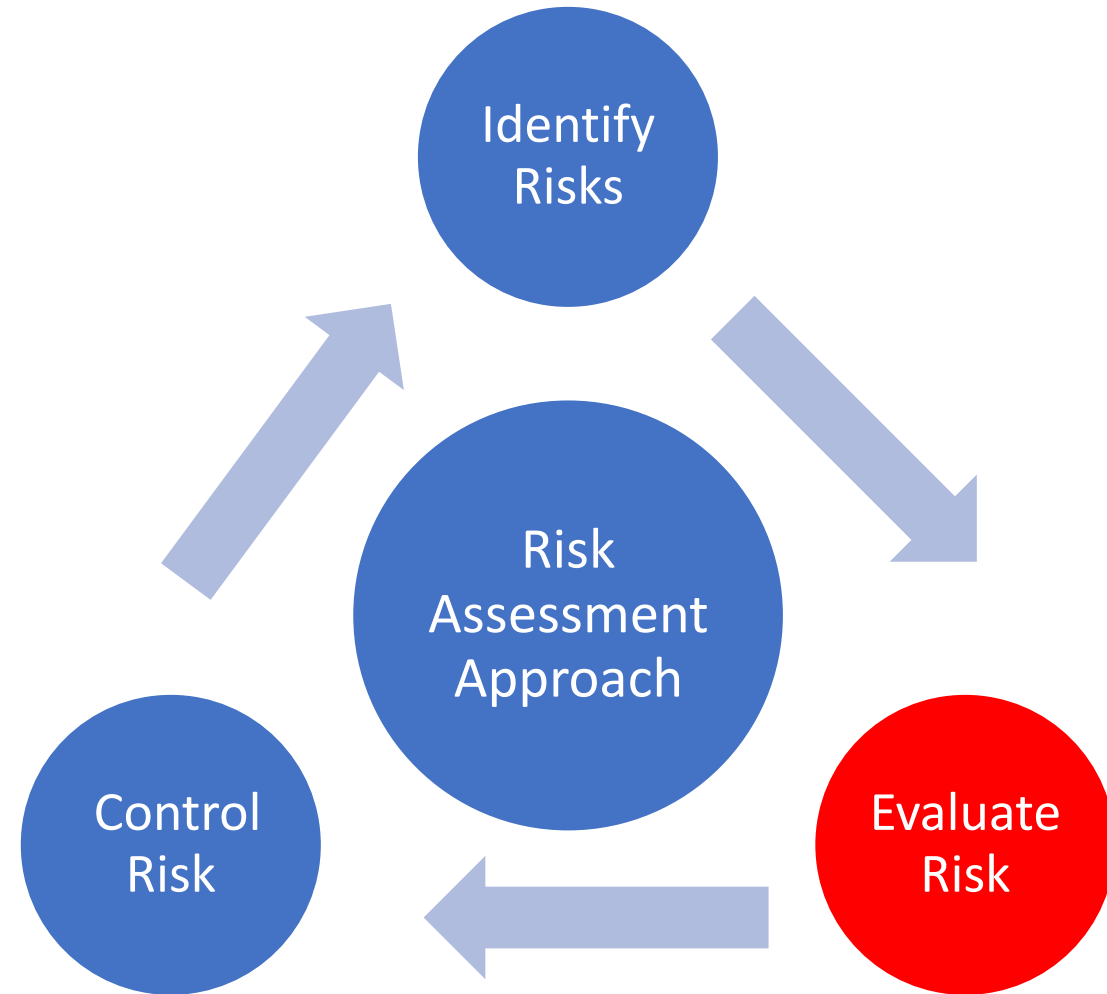
- Hydrostatically charged silt layer with more than 20 feet of water head encountered near the bottom of excavation



2. Evaluation of Risk

**Severity of Risk =
Likelihood x Impact**

		Impact →				
		Negligible	Minor	Moderate	Significant	Severe
Likelihood ↑	Very Likely	Low Med	Medium	Med Hi	High	High
	Likely	Low	Low Med	Medium	Med Hi	High
	Possible	Low	Low Med	Medium	Med Hi	Med Hi
	Unlikely	Low	Low Med	Low Med	Medium	Med Hi
	Very Unlikely	Low	Low	Low Med	Medium	Medium



Risk Assessment Approach

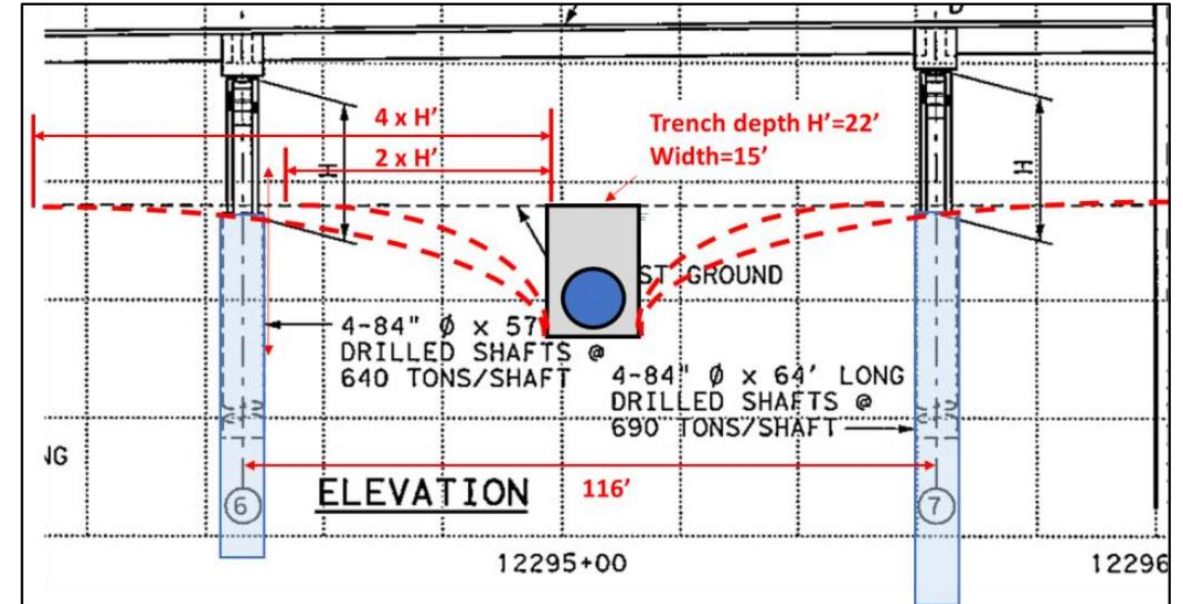
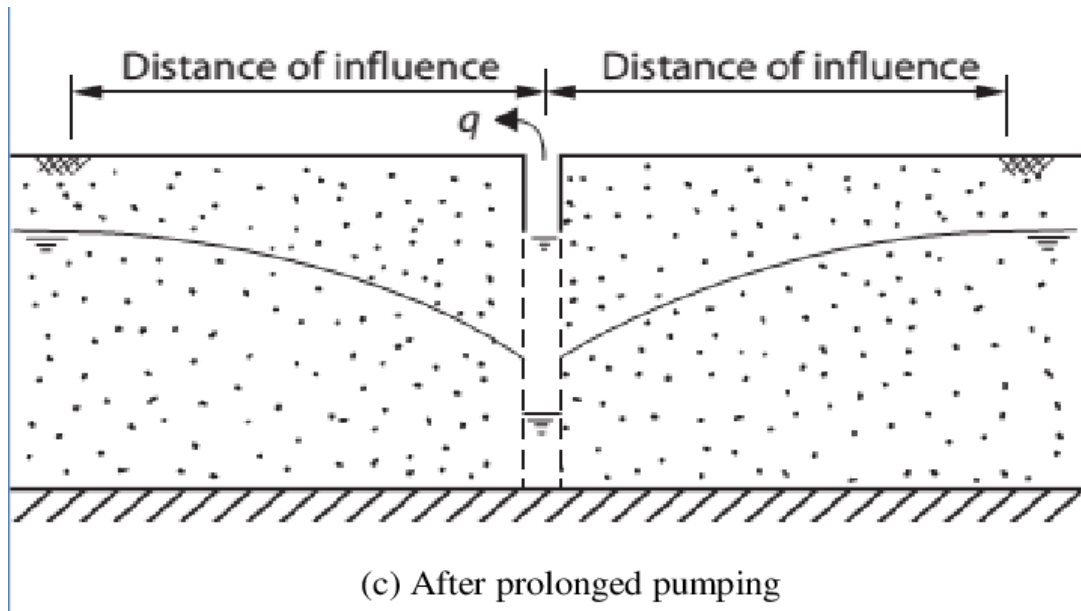


Evaluation of Risk Items

Risk Description	Before Controls		Impact Level
	Impact	Likelihood	
Settlement of Bridge	Severe	?	?
Pressurized Groundwater	Significant	?	?
Conflict w/ CTMS	Moderate	?	?



Evaluation of Risk – Settlement of Bridge



Zone of Impact for Crossing for Cut and Cover Excavation

Table 2. Impact to Bridge Foundation Due to Dewatering

	Bent 6 (B-7)	Bent 7 (B-8)
Service Load (Tons)	614	658
Original Design Capacity Without Dewatering (Tons)	698	707
Original F.S.	2.3	2.2
Reduced Design Capacity Due to Dewatering (Tons)	438	509
Reduced F.S.	1.4	1.5

- Dewatering for prolonged period of time could potentially reduce the load carrying capacity of bridge foundation due to down-drag
- 60% Reduction in Factor of Safety due to Dewatering



Evaluation of Risk – Pressurized Groundwater

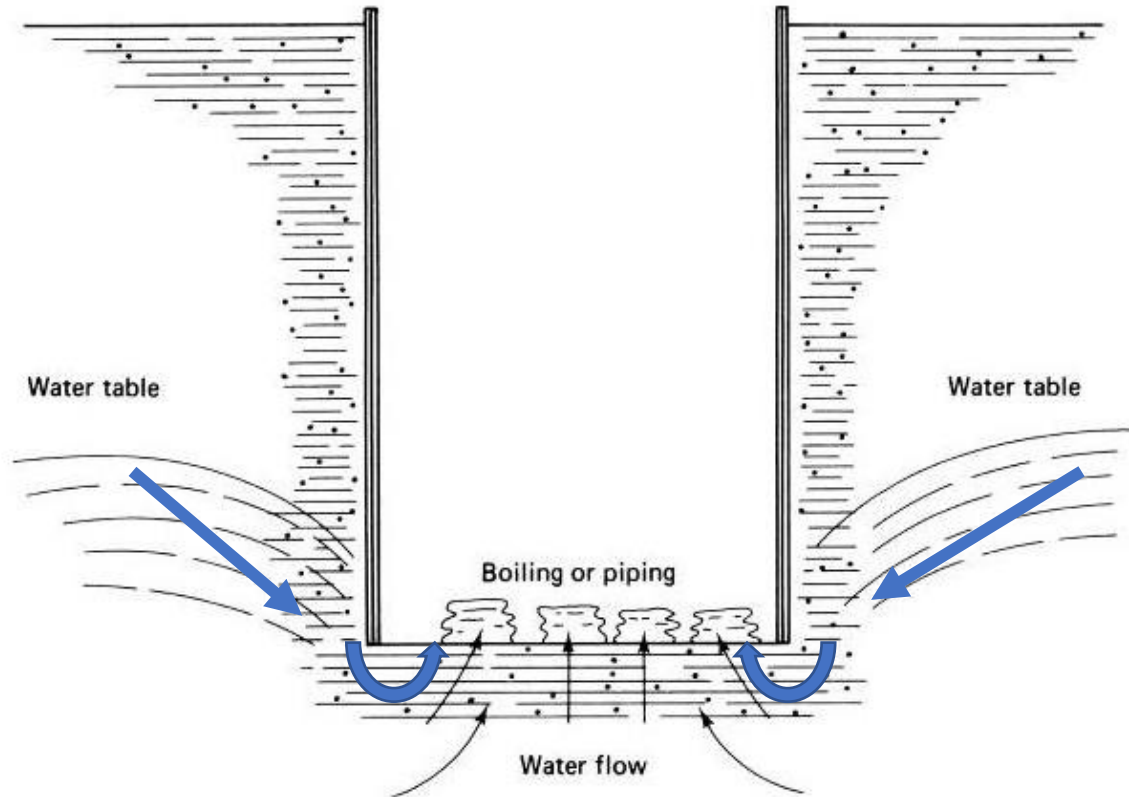


FIGURE 10-16. Boiling and piping of cut bottom.

- Geotech engineer identified potential for bottom boiling of excavation
- Pressure groundwater could cause excavation bottom boiling



Evaluation of Risk Items

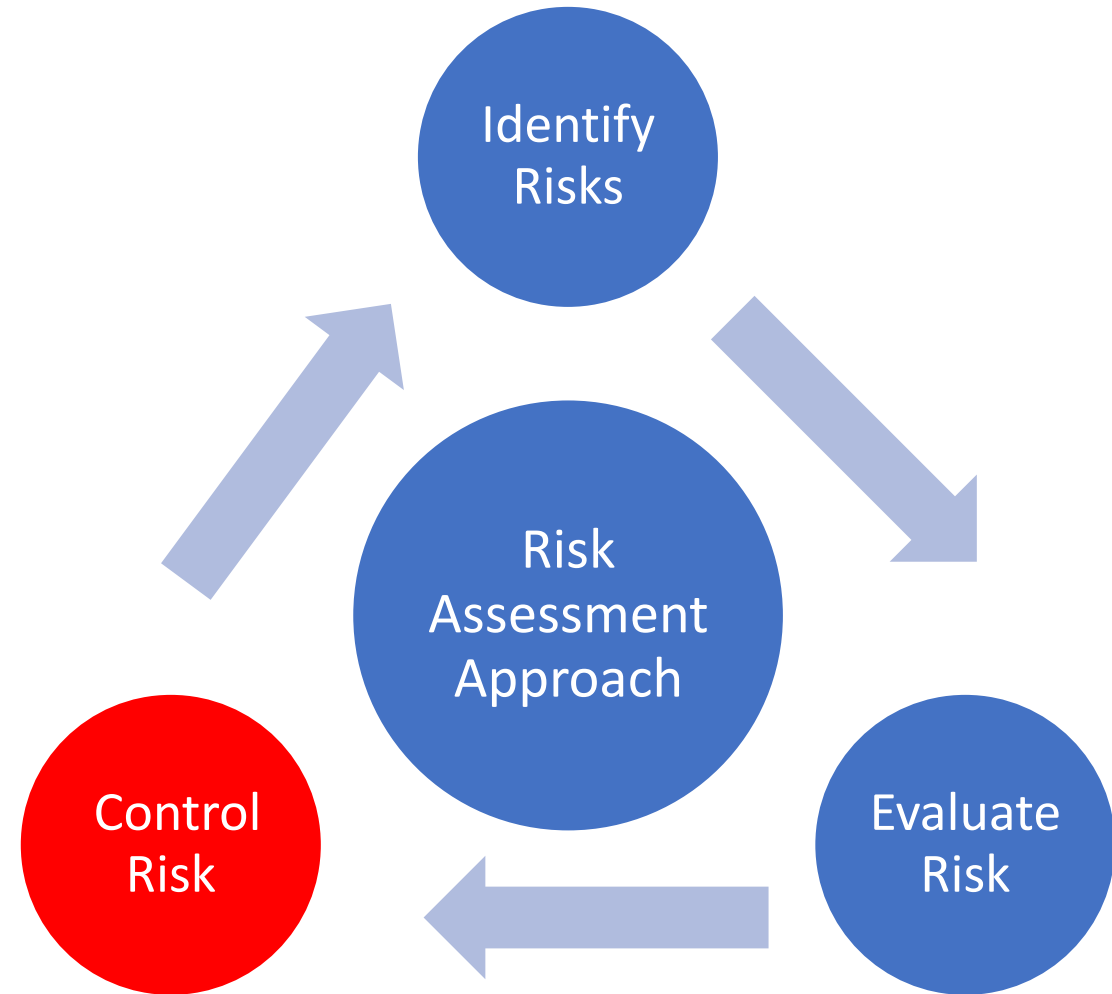
Risk Description
Settlement of Bridge
Pressurized Groundwater
Conflict w/ CTMS

Before Controls		Impact Level
Impact	Likelihood	
Severe	Very Likely	High
Significant	Likely	High
Moderate	Possible	Medium



Controlling Risks

- Implementing designs that minimize risk
- Communicate risks and risk management strategies to client, stakeholders and contractor

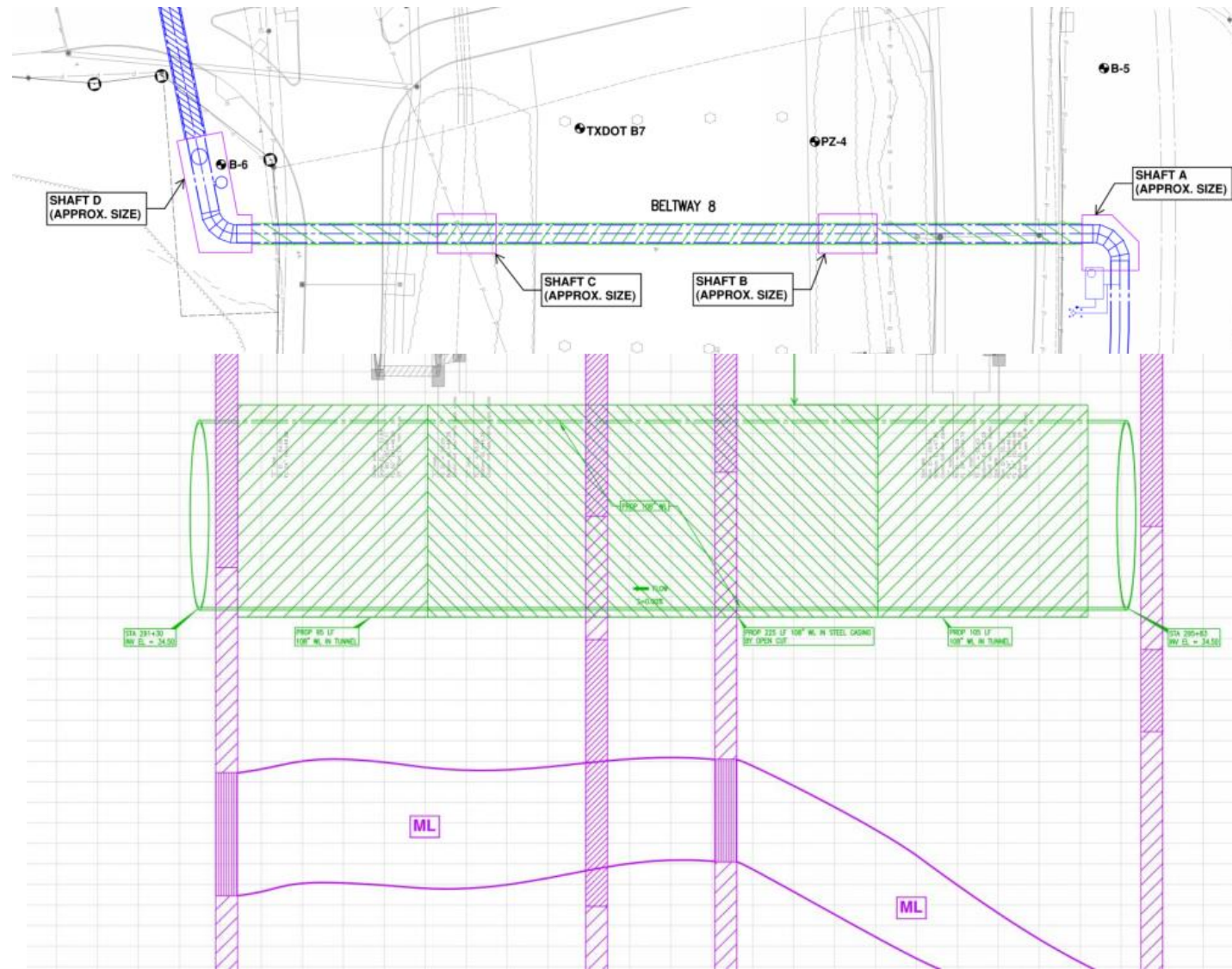


Risk Assessment Approach



Controlling Risk – Design

- Minimize Complexity to extend possible
- Tunnel Frontage Road, Open-Cut under Bridge
- Implement Soil Treatment measures or Cut-Off Sheet Piling to avoid need to De-water





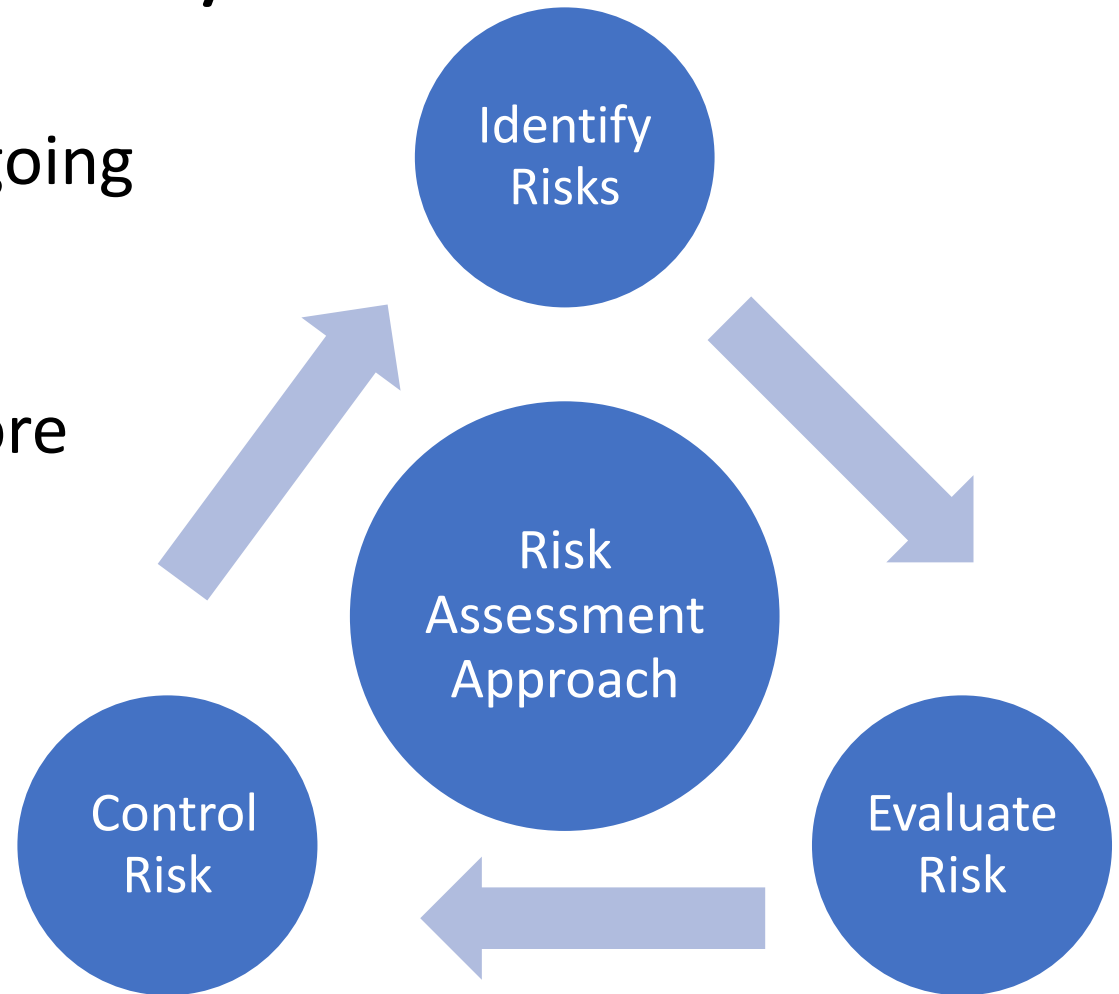
Controlling Risks

Risk Description	Before Controls			After Controls	
	Impact	Likelihood	Impact Level	Likelihood	Impact Level
Settlement of Bridge	Severe	Very Likely	High	Unlikely	Med High
Pressurized Groundwater	Significant	Likely	High	Possible	Med High
Conflict w/ CTMS	Moderate	Possible	Medium	Unlikely	Low



Construction Risk Assessment Cycle

- Risk Assessment should be on on-going cycle
- Risk need to be re-evaluated as more information becomes available



Risk Assessment Approach



Construction Field Verification

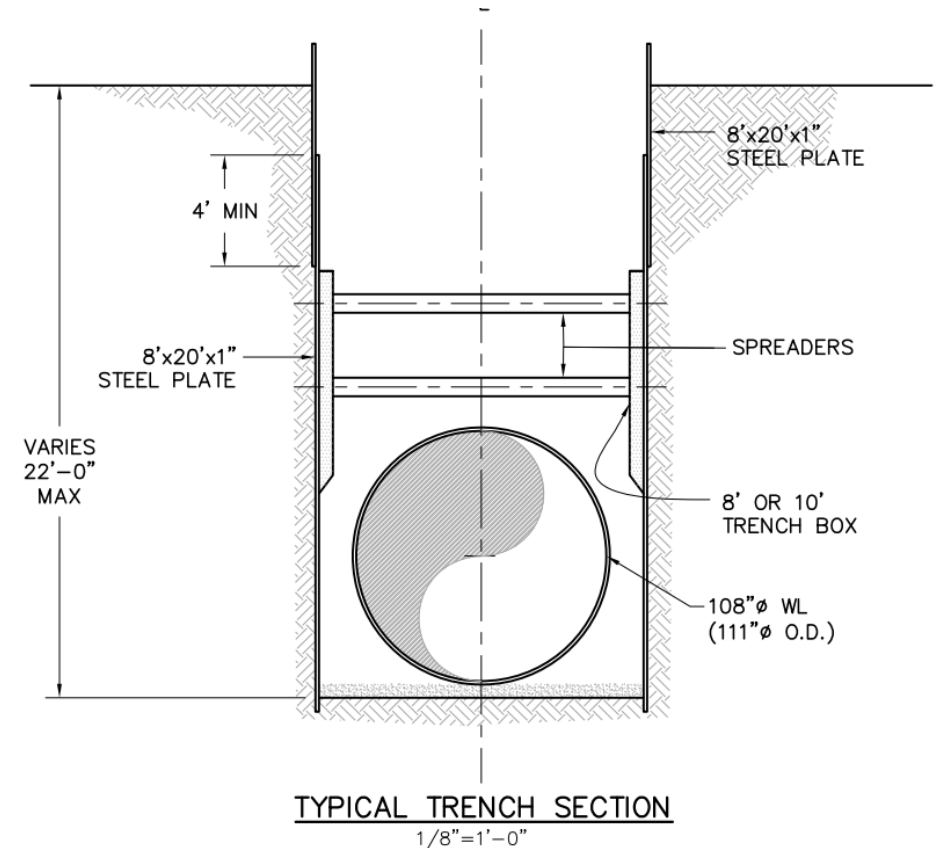
- “Test” Excavation Pits perform near bridge to the same depth as proposed Open-Cut Segment
- Lower groundwater table and dry soils at excavation limits encountered.
- Additional Boring Logs and Piezometer confirmed site conditions





Control Risk

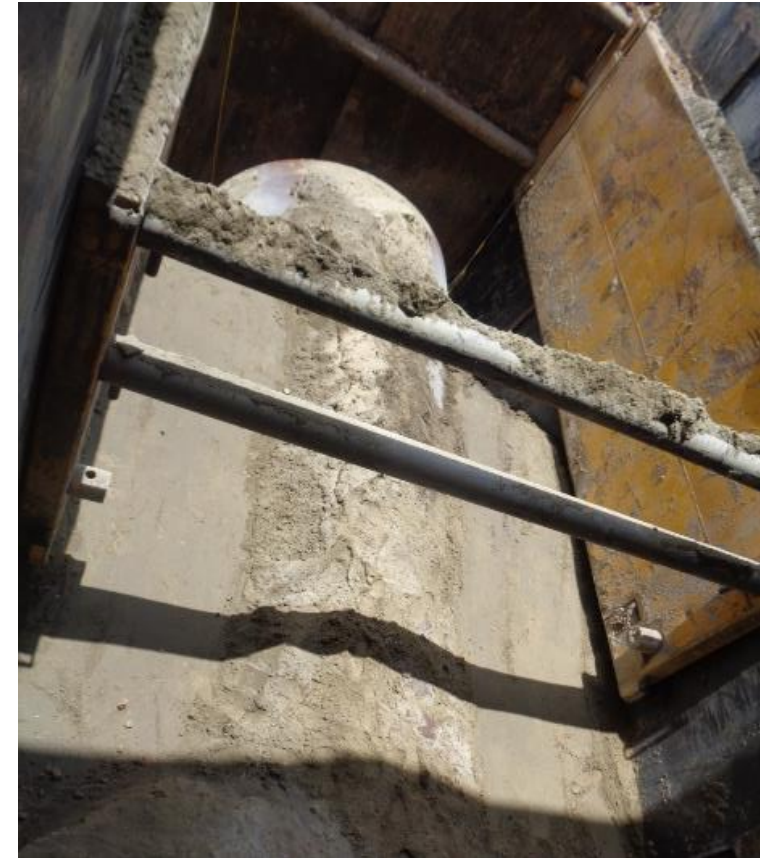
- Open-Cut Construction with Trench Boxes and Sheet Piles to 22 Feet Deep Max





Control Risk – Defining Requirements

- Each Pipe backfilled immediately after installation
- Installation continued daily, without stopping, until crossing complete
- Continually monitoring of groundwater, ground and bridge movements





Controlling Risks – During Construction

Risk Description	Before Controls			After Controls	
	Impact	Likelihood	Impact Level	Likelihood	Impact Level
Settlement of Bridge	Severe	Very Likely	High	Unlikely	Med High
Pressurized Groundwater	Significant	Likely	High	Unlikely	Medium
Conflict w/ CTMS	Moderate	Possible	Medium	Unlikely	Low



Summary/ Lessons Learned

- Risks Assessment does not stop once design is complete. It continues and evolves during construction.
- Identify, evaluate and control risk with the input of contractor, construction manager, stakeholders and client.
- Guidelines, Expectation and Requirements must be communicated to all concern parties prior to construction



QUESTIONS?